

## APPENDIX A

### Teaching, Research/Scholarship and Service Domains: Evidence of academic contributions exemplars

*These examples are not exclusive and are provided as a guide to presentation of evidence in support of a tenure or promotion application. Applicants may provide additional evidence of academic contribution that has not been included in these examples, but is relevant to their applications.*

Teaching	Research/Scholarship	Service
<p><i>Evidence of teaching performance and strategies to improve teaching at all relevant levels and types of learners based on assignments: undergraduate, graduate, postgraduate, and professional development.</i></p> <p>Evidence of effective teaching:</p> <ul style="list-style-type: none"> <li>• Demonstrate use of student evaluation as evidence to improve teaching performance</li> <li>• Demonstrate use of peer-evaluation as evidence to improve teaching performance</li> <li>• Demonstrate self-reflective learning on effectiveness of teaching strategies as evidence to improve teaching performance</li> <li>• Effective academic supervision, including as student advisor, mentor, or liaison, including advisory role on thesis and examination committees</li> <li>• Supervision of student projects, including research projects, undergraduate, graduate and post-graduate</li> <li>• Representative examples of relevant course materials</li> <li>• Creation, administration and evaluation of examinations of any format/type including clinical and oral examinations</li> <li>• Evidence of innovative courses, course delivery, or creation of new courses</li> <li>• Evidence of performance as coordinator or director of a course, block or program</li> </ul>	<p><i>Evidence of research/scholarship performance and strategies for growth as relevant within the domains of discovery, education, integration and/or application (Boyer EL, 1990)</i></p> <p><b>Discovery domain</b> Publications: including articles, communications, pre-prints, monographs, memoirs or special papers, review articles, conference/symposia/workshop proceedings, posters and abstracts, government publications, and reports</p> <p>Creation, curation or sharing of datasets</p> <p>Evidence of application for peer-reviewed research funding and success in obtaining research funding appropriate for the discipline as PI (or nominated PI); as Co-P; as Co-Applicant; as Collaborator; or in another role (please describe)</p> <p>Collaborative team research or project with a defined role or contribution</p> <p>Evidence of continuing professional development relevant to the research/scholarly skills and capabilities</p> <p>Delivery of invited scholarly talks at/as:</p> <ul style="list-style-type: none"> <li>• Major addresses (keynote) to one's peers at the university, other institutions, or national and international conferences</li> </ul>	<p><i>Evidence of service within the department, college, faculty or university, or to external professional organizations, government agencies, the healthcare system or the community</i></p> <p><b>College/Faculty/University</b> Contributions to, or leadership roles in, committees, task forces, workshops, or other administrative and organizational roles within the department, college, faculty or university</p> <p>Contribution to, or leadership of, <i>ad hoc</i> committees created for a specific purpose</p> <p>Contributions to, or leadership of, major university initiatives in planning or organization</p> <p>Leadership roles in department, college, faculty, or university level academic or administrative units</p> <p>Awards or other recognition for service to the university, a professional organization or agency, or outreach to the community</p> <p><b>Service external to the university:</b> Contributions to service at local, national or international professional organizations related to the role of the individual at the university</p> <p>Participation as a resource person on local and/or provincial committees, boards, etc.</p>

<p>Sharing knowledge and skills with colleagues: contributions to faculty development. Production of video, audio or on-line materials that are used in education, knowledge translation, and/or communication</p> <p>Training students and research personnel in traditional knowledge or Indigenous ways of knowing including cultural practices</p> <p>Exposure of trainees to diverse research (including interdisciplinary research) environments through conferences, collaborations, partnerships and exchange opportunities</p> <p>Exposure of trainees to non-academic work environments through collaborations, partnerships or work-integrated learning with private, public or the non-profit sector</p> <p>Awards for teaching, education and/or mentorship at any level from any source including the university, professional or external bodies</p> <p>Presentations and workshops on teaching methodologies at local or national meetings</p> <p>Evidence of effective pedagogy development</p> <p><b>Teaching in the clinical context</b></p> <ul style="list-style-type: none"> <li>• Supervision of learners in a clinical setting</li> <li>• Fieldwork supervision and development of new clinical placements and/or ancillary evaluation mechanisms</li> <li>• Demonstrated impact of teaching through changes in practice or outcomes of student learning</li> </ul>	<ul style="list-style-type: none"> <li>• Peer-reviewed invited presentations at professional meetings and conferences; podium or poster presentations</li> <li>• Visiting professorships, invited lectures and scholarly presentations</li> <li>• Other venues, peer-reviewed or acknowledging your program of research expertise</li> </ul> <p>Recognition or awards for excellence in research or scholarly activity, internal or external to the university</p> <p>A record of strong academic performance by graduate students and other research trainees, including research and scholarship awards</p> <p>Creation, direction, facilitation and/or strengthening of partnerships or collaborations in the research community, or with other communities, through research networks, large collaborative projects or community-engaged research</p> <p>Creation of organizations that promote research or the use of research results</p> <p><b>Education domain</b></p> <p>Involvement in scholarship concerning the creation of learning materials and/or pedagogical theories</p> <p>Position and policy papers and reports, including new curriculum documents and innovative teaching materials circulated external to the university</p> <p>Innovations in teaching practices and evaluation methodologies that are communicated external to the university or adopted into practice in other schools or faculties</p> <p>Contributions to new or expanded national educational programs or initiatives; assessment, accreditation or examination by national bodies</p>	<p>Participation on committees that influence professional practice on a local, provincial or national level.</p> <p>Peer-review and editorial activities for journal and other publications</p> <p>Peer-review and review panel activities for funding agencies and external awards committees</p> <p>Leadership or participation in external accreditation of educational programs</p> <p>Leadership role, and/or elected office in, national or international professional associations or organizations on the basis of academic and/or professional expertise</p> <p>Consultations to external local, provincial, national or international organizations or government on the basis of academic and/or professional expertise</p> <p>Creating or facilitating communities of practice with clinicians in the community.</p> <p>Voluntary community service that leverages academic and professional expertise, such as membership on scientific or advisory committees, or journal editorships</p> <p><b>Clinical Service (for health professionals providing clinical service)</b></p> <p>Engagement in clinical service that is appropriate under assigned duties and supports the teaching, research, and outreach mandates of the College, Faculty, or University</p>
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<ul style="list-style-type: none"> <li>• Delivery or supervision of clinical teaching rounds, journal club presentations, grand rounds, seminars, or faculty development</li> <li>• Developing and conducting educational in-service</li> <li>• Teaching focused on quality improvement and patient safety in healthcare</li> </ul> <p><b>Teaching in the continuing professional development and community context</b></p> <ul style="list-style-type: none"> <li>• contributions to continuing professional development, including program design, delivery, evaluation and/or accreditation</li> <li>• teaching skills that lead to demonstrated improvement in student success or student acquisition of knowledge and skills</li> <li>• contributions to public/community education and knowledge dissemination on the basis of expertise</li> </ul> <p><b>Contributions to EDI in the context of teaching</b></p> <p>Development and delivery of curriculum, service-learning opportunities or other educational programs that focus on topics such as: social determinants of health; Health and health care disparities; social justice; optimizing care for marginalized patients and populations</p> <p>Contributing to and/or leading EDI-focused student recruitment or pipeline programs</p> <p>Mentorship of learners from under-represented groups in the health professions.</p> <p>Creating and/or promoting learning environments that are inclusive</p>	<p><b>Integration domain</b></p> <p>Development and documentation of a database or model for evidence-based practice</p> <p>Contributions to policies, guidelines, regulations, laws, standards and/or practice. editorial activities on the basis of scholarly expertise</p> <p>Publication of expert reviews, or systematic reviews</p> <p>Interdisciplinary research or program development in health policy, public health, population health or epidemiology</p> <p>Invitations to participate and contribute to workshops relevant to the profession, professional training programs or professional practice specialty</p> <p>Support for traditional knowledge or Indigenous ways of knowing, including cultural practices</p> <p>Contributions to integrated knowledge translation,</p> <p><b>Application domain</b></p> <p>Leadership of, or key contributions to, research teams conducting multicenter trials</p> <p>Communications (written, oral or electronic) with demonstrated impact on the university, discipline, government, industry and/or the public sector</p> <p>Evidence of research impact as demonstrated by changes to public practice or policy, and/or uptake of evidence by external stakeholders</p> <p>Development of research tools or instruments for use by researchers and others in the public domain</p> <p>Invention of equipment or medical device</p>	<p>Contributions outside of usual assigned duties in consideration of extraordinary situations or health care system needs</p> <p>Innovation in healthcare delivery</p> <p>Contributions to, and leadership in, administration of healthcare delivery that improves quality and safety, including quality assurance for health care systems</p> <p>Participation or leadership in accreditation evaluations and quality assurance for health care systems</p> <p>Leadership role in community agencies or government committees on the basis of professional expertise in health provision</p> <p>Peer recognition as a clinical expert in a discipline or specialty</p> <p>Awards or other recognition for clinical service and/or leadership at the local, provincial or national level</p> <p>Consultation to external practitioners, organizations or governments in an advisory capacity on the basis of professional expertise</p> <p><b>Contributions to EDI in the context of service</b></p> <p>Activities that inform public policy, confront racism, promote diversity and inclusion with the university or community</p> <p>Contributions to EDI-focused university or healthcare system committees/working groups</p>
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**Examples that cross academic domains**

- Building relationships between the university and indigenous partners and/or communities
- Outreach to and engagement with students, youth or members of the general public, including through in-person or online targeted activities or capacity building
- Formal or informal mentoring of HQP, colleagues, collaborators, relevant partners, other professionals or community members
- Providing advice, counsel and support related to learning and career guidance, including networking, developing proposals and applications, effective collaborations and navigating interpersonal conflicts
- Dissemination of research results and knowledge translation to non-academic audiences (e.g., traditional media, social media or public lectures)
- Recognized contributions to external collaborations that organized or implemented innovations in local, regional, national or international directions of a discipline, profession, program, agency or body, the activities of which are recognized to have impact on the university or the faculty
- Demonstrated leadership in program development, implementation or evaluation
- Demonstrated ability to carry out impactful or innovative programs that are outside “traditional” knowledge areas of teaching, research/scholarship or scholarly activity, and service.
- Invitations for contribution to programs or program development of an academic nature including those for knowledge translation, research or public or community awareness, or institutional advancement.
- Innovative methods for improving the quality of academic, educational, administrative or research programs
- Innovative methods for improving the quality of clinical and professional activity